

APPLICATION GUIDE – JANUARY 2019 Building a StoryBrand: A Conversation with Donald Miller

BOTTOM LINE:

Great leadership taking people on a journey and helping them find *their* place on that journey.

KEY TAKEAWAYS:

The Importance of Creating Direction

- People want to go on a journey and will go where they are led. Therefore, a leader must decide a direction in which to lead people.
- The direction doesn't have to be "right.". In fact, "not right" direction is better than no direction.
- o If a leader doesn't set a direction, it can create a void. Someone else will step into that void and lead in the absence of the leader, which can often lead to chaos.
- o A good leader creates a story and invites those they lead into the story with them.

Implementing Direction Through Story

- A leader can create a story for their vision by doing the following:
 - Cast a compelling vision for the future. This is the story.
 - Where are we going?
 - What does the future look like?
 - Identify what's at stake if this vision does not happen.
 - Why does this matter?
 - Why is it important?
 - Identify how team members play a part in the vision.
 - What are their roles? What is their place in the story?
 - Why is each role important?

• The Leader Is the guide, Not the hero.

- o A leader should never cast themselves as the hero of the story. Rather, a leader should cast themselves as the guide in the story.
- o A guide helps the hero win the day. Similarly, teams look to their leader to help them win.
- o By removing themselves as the hero, a leader creates room to invite their teams into the story to be a part of it.

OUESTIONS FOR REFLECTION OR TEAM DISCUSSION:

- 1. What story is your leadership telling? How have you invited your team into the story? Do they know why it is important and the role they play in it?
- 2. Are you the hero or guide in your story? If you are the Hero, what do you need to change in order to be the Guide?
- 3. If you have not already done so, consider taking your team through *Building a StoryBrand*.

RESOURCES MENTIONED:

Building a StoryBrand by Donald Miller
Logotherapy and Man's Search for Meaning by Viktor Frankl